

Letter of Contract Fulfilment

To whom it may concern,

During the period January 2016 through July 2017 inclusive, Mr Carsten H Olsen was contracted by NovusPM in the capacity of full-time Team Leader for the EU-funded IPA-IV 2007-13 HRD OP TA "For Facilitating Access of Disadvantaged Higher Education Students to Labour Market – Turkey".

During this period Mr. Olsen had the sole responsibility for all activities not related with training and communication and the overall responsibility for all project activities of this MEUR 1.96 project.

The project has been implemented to the satisfaction of the beneficiary, the contracting authority and the EU Delegation.

This letter is a testament to the fulfilment of contractual obligations of Mr. Carsten Olsen in relation to this project.



Ipek Lacin
Project Director

Ankara

02 October 2017