

19 July 2013

To whom it may concern

Certificate of work Mr. Carsten H. Olsen

The undersigned, hereby certifies that Mr Carsten Høymann OLSEN was employed by Cambridge Education Ltd (member of the Mott MacDonald Group), from February 2006 until November 2006 as Team Leader on a PHARE 2003 project on Institution Building Support for the Reform of Initial and Continuous Vocational Training and Vocational Education and Training (TVET). The project value was approximately €959,000.

Mr. Olsen was accountable for the overall day to day project management, the efficient use of project funds, the planning and supervision of project activities, leading the team of 5 international experts and 11 local ones as well as the mobilization of backstopping expertise. He also functioned as Special Education Needs Expert (SEN Expert).

Technical tasks included:

- a) Provision of Technical Assistance to 177 TVET schools including schools in marginal/rural areas with the aim to ensure a better educational planning;
- b) Improvement of the curriculum development including curricula that took into account the requirements of people with special needs;
- c) Development of Continuous Vocational Training curricula as well as school guidance and counselling materials.

Yours sincerely,



Tom Bartram
Cambridge Education Ltd.